



Elbit Systems Ltd.				
Board Diversity Matrix (As of September 22, 2022)				
Country of Principal Executive Offices:	Israel			
Foreign Private Issuer	Yes			
Disclosure Prohibited Under Home Country Law	No			
Total Number of Directors	9			
	<b>Female</b>	<b>Male</b>	<b>Non-Binary</b>	<b>Did Not Disclose Gender</b>
<b>Part I: Gender Identity</b>				
Directors	<b>3</b>	<b>6</b>	<b>0</b>	<b>0</b>
<b>Part II: Demographic Background</b>				
Underrepresented Individual in Home Country Jurisdiction	<b>0</b>			
LGBTQ+	<b>0</b>			
Did Not Disclose Demographic Background	<b>0</b>			